



PMP

PMI Project Management Professional

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Exam Summary

Syllabus

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Keys to success in PMP Exam on PMI Project Management Professional

To achieve the professional designation of Project Management Professional from the PMI, candidates must clear the PMP Exam with the minimum cut-off score. For those who wish to pass the PMI PMP certification exam with good percentage, please take a look at the following reference document detailing what should be included in PMI Project Management Exam preparation.

The PMI PMP Exam Summary, Body of Knowledge (BOK), Sample Question Bank and Practice Exam provide the basis for the real PMI Project Management Professional (PMP) exam. We have designed these resources to help you get ready to take Project Management Professional (PMP) exam. If you have made the decision to become a certified professional, we suggest you take authorized training and prepare with our online premium [PMI Project Management Practice Exam](#) to achieve the best result.

PMI PMP Certification Details:

Exam Name	Project Management Professional
Exam Code	PMP
Exam Fee Member	USD \$ 405.00
Exam Fee Non-member	USD \$ 555.00
Exam Duration	240 Minutes
Number of Questions	200
Passing Score	Above Target / Target / Below Target / Needs Improvement
Format	Multiple Choice Questions
Books / Trainings	Handbook
Schedule Exam	Apply Now
Sample Questions	PMI PMP Exam Sample Questions and Answers
Practice Exam	PMI Project Management Professional (PMP) Practice Test

PMI PMP Exam Syllabus:

Domain	Details
Initiating (13%)	
Task 1	Perform project assessment based upon available information, lessons learned from previous projects, and meetings with relevant stakeholders in order to support the evaluation of the feasibility of new products or services within the given assumptions and/or constraints.
Task 2	Identify key deliverables based on the business requirements in order to manage customer expectations and direct the achievement of project goals.
Task 3	Perform stakeholder analysis using appropriate tools and techniques in order to align expectations and gain support for the project.
Task 4	Identify high level risks, assumptions, and constraints based on the current environment, organizational factors, historical data, and expert judgment, in order to propose an implementation strategy.
Task 5	Participate in the development of the project charter by compiling and analyzing gathered information in order to ensure project stakeholders are in agreement on its elements.
Task 6	Obtain project charter approval from the sponsor, in order to formalize the authority assigned to the project manager and gain commitment and acceptance for the project.
Task 7	Conduct benefit analysis with relevant stakeholders to validate project alignment with organizational strategy and expected business value.
Task 8	Inform stakeholders of the approved project charter to ensure common understanding of the key deliverables, milestones, and their roles and responsibilities.
	Knowledge and Skills:2 <ul style="list-style-type: none"> - Analytical skills - Benefit analysis techniques - Elements of a project charter - Estimation tools and techniques - Strategic management
Planning (24%)	
Task 1	Review and assess detailed project requirements, constraints, and assumptions with stakeholders based on the project charter, lessons learned, and by using requirement gathering techniques in order to establish detailed project deliverables.
Task 2	Develop a scope management plan, based on the approved project scope and using scope management techniques, in order to define, maintain, and manage the scope of the project.
Task 3	Develop the cost management plan based on the project scope, schedule, resources, approved project charter and

	other information, using estimating techniques, in order to manage project costs.
Task 4	Develop the project schedule based on the approved project deliverables and milestones, scope, and resource management plans in order to manage timely completion of the project.
Task 5	Develop the human resource management plan by defining the roles and responsibilities of the project team members in order to create a project organizational structure and provide guidance regarding how resources will be assigned and managed.
Task 6	Develop the communications management plan based on the project organizational structure and stakeholder requirements, in order to define and manage the flow of project information.
Task 7	Develop the procurement management plan based on the project scope, budget, and schedule, in order to ensure that the required project resources will be available.
Task 8	Develop the quality management plan and define the quality standards for the project and its products, based on the project scope, risks, and requirements, in order to prevent the occurrence of defects and control the cost of quality.
Task 9	Develop the change management plan by defining how changes will be addressed and controlled in order to track and manage change.
Task 10	Plan for risk management by developing a risk management plan; identifying, analyzing, and prioritizing project risk; creating the risk register; and defining risk response strategies in order to manage uncertainty and opportunity throughout the project life cycle.
Task 11	Present the project management plan to the relevant stakeholders according to applicable policies and procedures in order to obtain approval to proceed with project execution.
Task 12	Conduct kick-off meeting, communicating the start of the project, key milestones, and other relevant information in order to inform and engage stakeholders and gain commitment.
Task 13	Develop the stakeholder management plan by analyzing needs, interests, and potential impact in order to effectively manage stakeholders' expectations and engage them in project decisions.
	Knowledge and Skills:3 <ul style="list-style-type: none"> - Change management planning - Cost management planning, including project budgeting tools and techniques - Communications planning - Contract types and selection criteria - Estimation tools and techniques - Human resource planning

	<ul style="list-style-type: none"> - Lean and efficiency principles - Procurement planning - Quality management planning - Requirements gathering techniques (e.g., planning sessions, brainstorming, and focus groups) - Regulatory and environmental impacts assessment planning - Risk management planning - Scope deconstruction (e.g., WBS, Scope backlog) tools and techniques - Scope management planning - Stakeholder management planning - Time management planning, including scheduling tools and techniques - Workflow diagramming techniques
Executing (31)	
Task 1	Acquire and manage project resources by following the human resource and procurement management plans in order to meet project requirements.
Task 2	Manage task execution based on the project management plan by leading and developing the project team in order to achieve project deliverables.
Task 3	Implement the quality management plan using the appropriate tools and techniques in order to ensure that work is performed in accordance with required quality standards.
Task 4	Implement approved changes and corrective actions by following the change management plan in order to meet project requirements.
Task 5	Implement approved actions by following the risk management plan in order to minimize the impact of the risks and take advantage of opportunities on the project.
Task 6	Manage the flow of information by following the communications plan in order to keep stakeholders engaged and informed.
Task 7	Maintain stakeholder relationships by following the stakeholder management plan in order to receive continued support and manage expectations.
	Knowledge and Skills:4 <ul style="list-style-type: none"> - Continuous improvement processes - Contract management techniques - Elements of a statement of work - Interdependencies among project elements - Project budgeting tools and techniques - Quality standard tools - Vendor management techniques
Monitoring and Controlling (25%)	
Task 1	Measure project performance using appropriate tools and techniques in order to identify and quantify any variances and corrective actions.

Task 2	Manage changes to the project by following the change management plan in order to ensure that project goals remain aligned with business needs.
Task 3	Verify that project deliverables conform to the quality standards established in the quality management plan by using appropriate tools and techniques to meet project requirements and business needs.
Task 4	Monitor and assess risk by determining whether exposure has changed and evaluating the effectiveness of response strategies in order to manage the impact of risks and opportunities on the project.
Task 5	Review the issue log, update if necessary, and determine corrective actions by using appropriate tools and techniques in order to minimize the impact on the project.
Task 6	Capture, analyze, and manage lessons learned, using lessons learned management techniques in order to enable continuous improvement.
Task 7	Monitor procurement activities according to the procurement plan in order to verify compliance with project objectives.
	Knowledge and Skills:5 <ul style="list-style-type: none"> - Performance measurement and tracking techniques (e.g., EV, CPM, PERT, Trend Analysis) - Process analysis techniques (e.g., LEAN, Kanban, Six Sigma) - Project control limits (e.g., thresholds, tolerance) - Project finance principles - Project monitoring tools and techniques - Project quality best practices and standards (e.g., ISO, BS, CMMI, IEEE) - Quality measurement tools (e.g., statistical sampling, control charts, flowcharting, inspection, assessment) - Risk identification and analysis techniques - Risk response techniques - Quality validation and verification techniques
Closing (7%)	
Task 1	Obtain final acceptance of the project deliverables from relevant stakeholders in order to confirm that project scope and deliverables were achieved.
Task 2	Transfer the ownership of deliverables to the assigned stakeholders in accordance with the project plan in order to facilitate project closure.
Task 3	Obtain financial, legal, and administrative closure using generally accepted practices and policies in order to communicate formal project closure and ensure transfer of liability.
Task 4	Prepare and share the final project report according to the communications management plan in order to document and convey project performance and assist in project evaluation.

Task 5	Collate lessons learned that were documented throughout the project and conduct a comprehensive project review in order to update the organization's knowledge base.
Task 6	Archive project documents and materials using generally accepted practices in order to comply with statutory requirements and for potential use in future projects and audits.
Task 7	Obtain feedback from relevant stakeholders using appropriate tools and techniques and based on the stakeholder management plan in order to evaluate their satisfaction.
	Knowledge and Skills:6 <ul style="list-style-type: none"> - Archiving practices and statutes - Compliance (statute/organization) - Contract closure requirements - Close-out procedures - Feedback techniques - Performance measurement techniques (KPI and key success factors) - Project review techniques - Transition planning technique

PMP Sample Questions:

01. What are the inputs to the Develop Project Charter process?

- a) Agreements, business documents, EEFs, and OPAs
- b) Business case, benefits management plan, and OPAs
- c) Agreements, EEFs, and OPAs
- d) Business case, benefits management plan, EEFs

02. You are performing the Manage Quality process and establishing expected values for the dependent relationships in the hierarchy. Which technique are you using?

- a) Affinity diagrams
- b) PDPC
- c) Tree diagrams
- d) Interrelationship digraphs

03. During which process group are costs the highest?

- a) Planning
- b) Executing
- c) Monitoring and Controlling
- d) Closing

04. Why should a project team complete lessons learned documentation?

- a) To ensure project closure
- b) To show management what they've accomplished in the project
- c) To show the project stakeholders what they've accomplished in the project
- d) To help future project teams complete their projects more efficiently

05. If your expected value is 110 and the standard deviation is 12, which of the following is true?

- a) There is approximately a 99 percent chance of completing this activity in 86 to 134 days.
- b) There is approximately a 68 percent chance of completing this activity in 98 to 122 days.
- c) There is approximately a 95 percent chance of completing this activity in 98 to 122 days.
- d) There is approximately a 75 percent chance of completing this activity in 86 to 134 days.

06. You need to communicate information in a multidirectional fashion with several stakeholders. Which of the following is true?

- a) This describes push communication, which is a communication model.
- b) This describes interactive communication, which is a communication method.
- c) This describes communication requirements analysis, which is a communication model.
- d) This describes pull communication, which is a communication method.

07. Which of the following best characterizes Six Sigma?

- a) Stipulates that quality must be managed in
- b) Asserts that quality must be a continuous way of doing business
- c) Focuses on improving the quality of the people first, then improving the quality of the process or project
- d) Focuses on process improvement and variation reduction by using a measurement-based strategy

08. The amount of authority a project manager possesses can be related to all of the following except which one?

- a) The organizational structure
- b) The interaction with various levels of management
- c) The key stakeholder's influence on the project
- d) The project management maturity level of the organization

09. A negative result from an SV calculation means which of the following?

- a) PV is higher than EV.
- b) PV equals 1.
- c) EV is higher than PV.
- d) EV is higher than AC.

10. Once you earn the PMP, the certification is valid for how long?

- a) One year
- b) Five years
- c) Forever
- d) Three years

Answers to PMP Exam Questions:

Question: 01 Answer: a	Question: 02 Answer: c	Question: 03 Answer: b	Question: 04 Answer: d	Question: 05 Answer: b
Question: 06 Answer: b	Question: 07 Answer: d	Question: 08 Answer: c	Question: 09 Answer: a	Question: 10 Answer: d

Note: If you find any typo or data entry error in these sample questions, we request you to update us by commenting on this page or write an email on feedback@processexam.com